



BUSINESS ENVIRONMENT AND ENTERPRISE SUPPORT (BEES) Q1 2025/26 UPDATES

INTRODUCTION

The Business Environment and Enterprise Support (BEES) updates are developed by the Ministry of Finance, Planning and Economic Development (MoFPED) to inform budget and policy decisions as well as advise management in making investment decisions. The BEES Q1 2025/26 updates demonstrate substantial progress in implementing the Tenfold Growth Strategy Accelerator actions across key economic sectors. The interventions collectively advance:

- a) Commercialization and formalization** of agriculture, mining, and innovation sectors
- b) Value addition and structured trade** in coffee, aquaculture, and manufacturing
- c) Infrastructure development improving** tourism access and industrial operations
- d) Institutional strengthening through** enabling legislation for finance, property, and trade
- e) Regional integration reducing** barriers and enhancing competitive positioning.

Each update contributes to building a more diversified, industrialized, and competitive economy while the enabling reforms provide the legal, financial, and infrastructure foundation necessary for sustained private sector-led growth.

AGRO INDUSTRIALIZATION

Track 1: Commercialize and Formalize Farming

Track 2: Develop Structured Trade of Value-Added Agricultural Commodities

1.1.1 Update:

Commissioning of USD 25 Million De Heus Fish Feed Factory in Njeru, Buikwe with Capacity of 100,000 tonnes/year.



Fish Farming in Uganda

1.1.2 Alignment to Tenfold Strategy:

- a)** Promotes local value addition by processing raw materials (e.g., maize, soy, fishmeal) into high-value fish feed.
- b)** Supports structured supply chains linking crop farmers, aggregators, and processors through consistent input demand.

- c) Establishes domestic fish feed manufacturing capacity, replacing imports and creating a reliable supply chain for Uganda’s growing aquaculture sector.
- d) Strengthens agro-industrial linkages, connecting aquaculture with crop farming and processing sectors for integrated market development.

1.1.3 Expected Impact / Outcomes

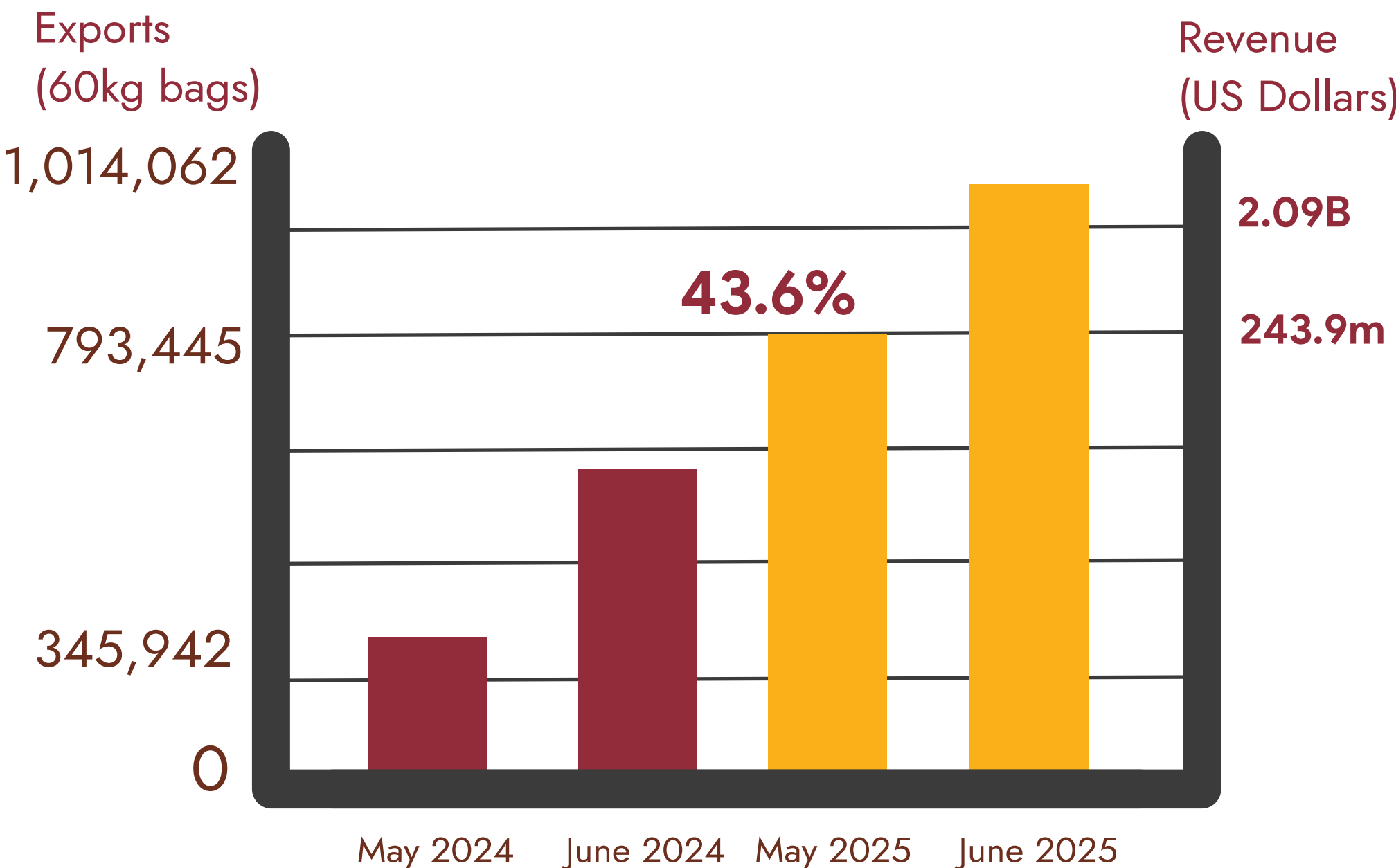
- a) Increased demand for locally produced grains and oilseeds.
- b) Creation of stable markets and formal contracts for smallholder farmers.
- c) Improved quality and volume of fish exports.
- d) Job creation across the aquaculture and agribusiness value chain.
- e) Reduced national import bill by substituting imported fish feed.
- f) Enhanced supply chain integration and boosts aquaculture commercialization.

1.2.1 Update:

Uganda Surpasses Ethiopia as Africa's Top Coffee Exporter (May-June 2025)

Over the 12 months from June 2024 to May 2025, Uganda exported **7.43 million 60-kg bags**, generating about **USD 2.09 billion** in revenue. In May 2025, Uganda exported **793,445 bags**, a **43.6%** increase over the same month in 2024, valued at roughly **USD 243.9 million**. In June 2025, Uganda exported **1,014,062 bags**, with strong growth in both quantity (**≈ 51.9%**) and value (**≈ 78.1%**) compared to June 2024.

(Source: MAAIF).



This milestone exemplifies how a successful commodity export performance can serve as a practical case of the Tenfold Strategy’s objectives in agricultural commercialization and structured trade.

1.2.2 Alignment to Tenfold Strategy:

- a) The surge in exports reflects that many farmers are producing at scales and quality levels acceptable to global markets an indicator of formalization.
- b) Coffee is itself a value-added agricultural export (beyond raw unprocessed product), and record export volumes strengthen the structured trade ecosystem.
- c) The scale of exports enables stronger contractual relationships between farmers, processors, roasters, and export houses.

1.2.3 Expected Impact / Outcomes

- a) Growth in the market share and reputation of "Uganda coffee" globally.
- b) Increased foreign exchange earnings and export revenues plus higher farmer incomes
- c) More jobs across the export value chain (processing, logistics, quality assurance, export services).
- d) Strengthened linkages between smallholder coffee producers and larger aggregators/exporters.
- e) Incentives to invest in downstream value addition (roasting, branding, specialty coffee) and premium market entries.
- f) Greater stability in coffee export volumes and revenue, improving macroeconomic resilience.

1.3.1 Update:

MAAIF Coffee Farmers Certification Initiative Government to issue due diligence certificates for exporters based on the 1.5 million mapped farmers.

1.3.2 Alignment to Tenfold Strategy:

- a) Certification ensures structured trade by standardizing quality, traceability, and sustainability benchmarks across the sector.
- b) Lays groundwork for value addition, as certified supply chains attract investment in processing, roasting, and specialty coffee segments.



- c) Supports sustainability and environmental standards, aligning with global ESG-driven trade requirements.

1.3.3 Expected Impact / Outcomes

- a) Greater market access and stable contracts with international buyers.
- b) Development of premium Ugandan coffee brands with traceable origins.

1.4.1 Update:

Offtake Agreement with Itracom Fertilizer (\$180M plant, Kampiringisa).Capacity: 350,000 metric tons/year using cow dung

1.4.2 Alignment to Tenfold Strategy:

- a) Supports local organic fertilizer manufacturing using waste-to-value conversion, reducing dependence on imported synthetic fertilizers.
- b) Aligns with "Buy Uganda, Build Uganda" policy while promoting sustainable agricultural practices and circular economy principles.

1.4.3 Expected Impact / Outcomes

- a) Reduced fertilizer import bill and strengthens input security.
- b) Creation of guaranteed market for cattle farmers' cow dung.
- c) Support of agricultural productivity through affordable, locally produced fertilizer.
- d) Promotion of environmental sustainability and climate-smart agriculture.

TOURISM DEVELOPMENT

Track 3: Increase tourist inflows five-fold

3.1 Update:

A total of 103 graded facilities countrywide completed in Regions of Kampala, Wakiso, Jinja
Source: (UTB, July 2025).

NO.	Hotel Rating	Number of Hotels (Q3 2025)
1	5 Stars	4
2	4 Stars	17
3	3 Stars	23
4	2 Stars	59

3.1.2 Alignment to Tenfold Strategy:

- a) Standardises quality across hotels, lodges, and restaurants using East African Community (EAC) criteria, enhancing professionalism and competitiveness of Uganda's hospitality sector.
- b) Creates a reliable quality framework for informed tourist decisions.

3.1.3 Expected Impact / Outcomes

- a) Rise in service standards and improves visitor satisfaction.- Increases revenue per tourist by matching quality with pricing.
- b) Stimulated private sector investment in hospitality upgrades.
- c) Strengthening of Uganda's competitiveness against regional destinations.

3.2 Update:

Tourism Roads Development.- Kabaka's Lake Road: 5 km, 10% complete (Sept 2025).- Kabale-Lake Bunyonyi & Kisoro-Mgahinga: UGX 112B, launched June 15, 2025

3.2.1 Alignment to Tenfold Strategy:

- a) Improves physical access to key national parks, cultural heritage sites, and eco-tourism destinations.
- b) Better connectivity enables tourists to visit more destinations, stay longer, and supports community-based tourism enterprises.

3.2.3 Expected Impact / Outcomes

- a) Reduced travel time and improves safety for tourists.
- b) Expanded tourism circuit options, encouraging longer stays.
- c) Creation of business opportunities for local guides and hospitality providers.



Track 4: Quantify mineral deposits.

4.1.1 Update:

Kingfisher Central Processing Facility (CPF)
- 80% Complete (Sept 2025)

4.1.2 Alignment to Tenfold Strategy :

- a) Advances the "Deliver First Oil" target by completing critical infrastructure for oil production.
- b) Demonstrates strong local content participation through employment of Ugandan contractors and suppliers, supporting industrial transformation in extractives.

4.1.3 Expected Impact / Outcomes

- a) Expanded national revenue base through oil production and taxation.
- b) Creation of skilled employment opportunities in oil and gas operations.
- c) Increased local contractor and supplier participation.
- d) A fully built technical expertise for long-term petroleum sector development.

Track 5: Deliver first oil.

5.1.1 Update:

Tilenga & Kingfisher Oil Well Drilling Progress.-
Tilenga (TotalEnergies): 3 drilling rigs by end 2025, 426 wells on 31 well pads.Kingfisher (CNOOC): 15 of 31 wells drilled.
(Source: CNOOC)

5.1.2 Alignment to Tenfold Strategy :

- a) Accelerates first oil production timeline while demonstrating significant private sector participation.
- b) Creates multiplier effects through contracts for local fabrication, logistics, catering, and support services, building competitive domestic supply chain.

5.1.3 Expected Impact / Outcomes

- a) Unlocked multi-billion dollar investment flows and economic activity.
- b) Stimulated growth in local fabrication and technical services.
- c) Creation of direct and indirect employment across petroleum value chain.
- d) Establishment of a foundation for Uganda's emergence as oil-producing nation.

Track 6-7: Expand petrochemical exports

6.1.1 Update:

UNOC-VIVO Energy LPG Supply Agreement
(July 29, 2025)

6.1.2 Alignment to Tenfold Strategy :

- a) Positions Uganda to leverage associated petroleum gas resources for clean energy production and regional export.
- b) Promotes domestic LPG adoption as cleaner alternative to charcoal and firewood, with potential for industrial use and export.

6.1.3 Expected Impact / Outcomes

- a) Unlocked monetization of LPG reserves and creates new revenue streams.
- b) Expanded access to clean cooking energy, reducing deforestation.
- c) Stimulated domestic and industrial LPG markets.
- d) Creation of regional export opportunities and strengthens energy security.

SCIENCE, TECHNOLOGY AND INNOVATION
(INCLUDING ICT AND CREATIVES)

Track 8: Added value through STI and ICT.

Track 9: Create new economy via innovation.

8.1.1 Update:

Commissioning of Kiira Vehicle Plant (Sept 26, 2025).Annual Capacity: 2,500 electric vehicles (EVs)

8.1.2 Alignment to Tenfold Strategy :

- a) Advances green industrialization by establishing local electric vehicle manufacturing.
- b) Demonstrates Uganda's capacity for high-tech production and technology transfer, positioning the country as pioneer in sustainable transportation solutions in Africa.

8.1.3 Expected Impact / Outcomes

- a) Projects creation of 500,000+ jobs across EV supply chain.
- b) Establishment of Uganda as regional hub for electric vehicle production.
- c) Promotion of technology transfer and builds local engineering capabilities.
- d) Positioning Uganda in emerging global EV markets and green economy.

Track 10: Build scientific leadership

10.1.1 Update:

National Science Week Exhibition (June 15-20, 2025).Featured: EVs (Kiira), pharmaceuticals, agro-processing

10.1.2 Alignment to Tenfold Strategy :

- a) Showcases Uganda's research and development capabilities by connecting locally developed innovations with potential markets and investors.
- b) Demonstrates commercialization potential of "Made in Uganda" technologies.

10.1.3 Expected Impact / Outcomes

- a) Promotion of innovation culture and inspires entrepreneurship.
- b) Expansion of investment opportunities in local technology companies.
- c) Creation of market linkages between innovators and businesses.
- d) Strengthened national pride in local innovation and attracts talent.

ENABLERS (LEGAL, FINANCIAL AND INFRASTRUCTURE)

1: Cross-cutting across all Tenfold tracks

1.1 Update:

Valuation Bill enacted in Sept 4, 2025

1.1.1 Alignment to Tenfold Strategy :

- a) Strengthens financial and legal infrastructure by establishing standardized, credible property and asset valuation systems.
- b) Provides foundation for transparent transactions, accurate taxation, and reliable collateral valuation.

1.1.2 Expected Impact / Outcomes

- a) Enhanced investor confidence through transparent valuation practices.
- b) Expansion of housing finance by enabling accurate property collateral valuation.
- c) Improved fiscal management through better asset taxation.
- d) Facilitated smoother property transactions and reduces disputes.

1.2 Update:

Mortgage Refinancing Institutions Bill enacted in Sept 4, 2025

1.2.1 Alignment to Tenfold Strategy :

- a) De-risks housing finance market by creating secondary mortgage market institutions that refinance primary lenders, lowering mortgage interest rates and extending loan terms.
- b) Makes housing finance more accessible and affordable.

1.2.2 Expected Impact / Outcomes

- a) Expanded access to affordable housing through lower mortgage rates.
- b) Deepened mortgage finance markets by increasing lender liquidity.
- c) Stimulated construction sector growth and related employment.
- d) Support in wealth creation through increased homeownership.

1.3 Update:

Parish Development Model (PDM) Status (Sept 22, 2025)

NO.	Description	Amount (UG Shillings)
1	Cumulative PRF Capitalization	UGX 3.261T
2	Cumulative Disbursement	UGX 3.174T
3	Beneficiaries	UGX3.216M

- 1.3.1 Alignment to Tenfold Strategy :
- a) Promotes financial inclusion and last-mile enterprise support by channeling capital directly to parish-level savings and credit cooperatives.
 - b) Enables micro and small enterprises at grassroots to access working capital and formalize operations.

1.1.2 Expected Impact / Outcomes

- a) Expansion of credit access to 3.2M+ beneficiaries in rural/peri-urban areas.
- b) Boosted formalization of microenterprises and small businesses.
- c) Increased household incomes through productive enterprise development.
- d) Strengthened community-level financial institutions.

1.4 Update:

Kenya-Uganda Trade Barrier Agreement (Sept 1, 2025)

- 1.4.1 Alignment to Tenfold Strategy :
- a) Enhances regional integration by addressing non-tariff barriers that impede cross-border trade.
 - b) Reduces transaction costs, bureaucratic delays, and regulatory bottlenecks in line with EAC Treaty commitments.

- 1.1.2 Expected Impact / Outcomes
- a) A boost in bilateral trade volumes through streamlined border procedures.
 - b) Lowered transaction costs and time delays for cross-border businesses.
 - c) Strengthened regional value chains by facilitating movement of goods.
 - d) Improved competitiveness of Ugandan products in Kenyan markets.

1.5 Update:

Electricity Tariff Schedule Q3 2025.

NO.	CATEGORY	NEW TARIFF (Q3 2025)
1	Domestic	UGX/kWh 756.2
2	Commercial	UGX/kWh 546.4
3	Medium Industrial	UGX/kWh 355.1
4	Large Industrial	UGX/kWh 300.4

- 1.5.1 Alignment to Tenfold Strategy :
- a) Stabilizes and provides predictability in energy costs for industrial and commercial users, critical for business planning and investment decisions.
 - b) Transparent tariff structures reduce uncertainty and support viability of manufacturing enterprises.

- 1.5.2 Expected Impact / Outcomes
- a) Provision of cost predictability for businesses and financial planning.
 - b) Support of industrial competitiveness through stable industrial tariffs.
 - c) Enhanced SME profitability by reducing uncertainty in operational costs.
 - d) Attraction of investment in energy-intensive industries through transparent pricing.



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